Institutional Research & Analysis





At a minimum, each program or unit Annual Program Review Update shall include measures described in <u>UHCCP 5.202</u>. Additional measures may also be used for program or unit assessment.

1. Program Description

Program or Unit Mission Statement

The Office of Institutional Research & Analysis at Kaua'i Community College serves as a resource by providing systematic, timely, user-friendly official data and research services that are used to enhance decision making and policy formulation, prepare mandated reports, and to measure institutional effectiveness.

Part I. Program Description

Date of Last	N/A
Comprehensive	
Review	
Date Website Last	9/30/2019
Reviewed/Updated	
Target Student	All Kauai Community College Students
Population	University Center Students
	Potential Students
External Factor(s)	Technical Support needed to make the move from CLSO to PSLO
that Affected the	driven Assessment.
Program or Unit	

2. Analysis of the Program

Strengths and weaknesses in terms of demand, efficiency, and effectiveness based on an analysis of the Quantitiative Indicators. CTE programs must include an analysis of Perkins Core indicators for which the program did not meet the performance level. Include Significant Program Actions (new certificates, stop outs, gain/loss of positions, results of prior year's action plan).

Include the Annual Review of Program Data (ARPD; all <u>Instructional programs</u> and <u>Academic Support</u> programs - Library, Technology Resources, Testing Center, Tutoring, and Financial Aid), program-developed metrics (Institutional Effectiveness programs, Office of Continuing Education and Training, campus committees), or metrics required by <u>UHCCP 5.202</u> that are not

provided as ARPD (<u>Administrative Service</u> programs and some Student Support <u>programs</u>) under review in table format below (EP 5.202 and UHCCP 5.202).

The Overall Program Health is Healthy

Describe and discuss demand, efficiency, effectiveness, and overall health categories. What has been the trend over the past three years in each of these categories? What factors (internal or external) may have contributed to the program or unit health categories? For Career and Technical Education (CTE) programs, provide a discussion on any unmet Perkins Core Indicator that includes contributing factors (UHCCP 5.202).

Based on this analysis, what are the program's strengths and areas to improve regarding demand, efficiency, and effectiveness?

Describe any significant program actions that occurred in the prior year (e.g., new certificate(s), stop outs, gain/loss of position(s), reduction in funding, new or completed grant(s), etc.).

Career and Technical (CTE) programs should provide an analysis for any unmet Perkins Core Indicators.

	2017-2018 ^{1, 2}	2018-2019 1, 2	2019-2020	2020-2021
DEMAND				
# Internal IR Requests	217	275		
# External IR Requests	18	6		
# Trainings/Workshops	11	18		
# Dashboards & Self- service Tools Created	22	8		
EFFICIENCY				
% Internal IR Requests Completed On-time	96%*	99%		
% External IR Requests Completed On-time	100%	100%		
# Processes	108	140		

Improved/Streamlined			
# Dashboard & Self- service Tool Users/Views	1,106	1,425	
EFFECTIVENESS			
Net Promoter Score	95	96	

^{*}Target Date adjusted to accommodate competing priorities

This is the second year Institutional Research & Analysis is reporting for the Annual Report of Program Data. Methods for collecting data on user requests were established two years ago with last year being the first year metrics were reported. The data for Quantitative Indicators were collected by using a request tracking database developed by the department; 281 requests were closed in the 2019 fiscal year (e.g., 61% were requested by faculty, 36% by staff and 3% were for external reporting purposes). Ninety-nine percent of all requests were completed by the target date indicated when the ticket was received. Many of the requesters did not provide the recommended two-weeks needed to complete a project and the average time to complete requests was less than 5 days.

An area of improvement identified in the last APRU was increasing the number of training, workshops and consultations being offered. The department has increased this measure (by 63%) and offered 18 workshops this year, three of which were workshops to help faculty and staff with their APRU. Institutional Research & Analysis also helped non-instructional programs identify meaningful key performance indicators to use in determining their health call and assisted in assembling metric glossaries for programs that did not have health calls or glossaries already in place. This feedback occurred in one-on-one consultation with the program lead prior to their APRU due date.

Dashboard development continued in 2018-2019. Eight new dashboards were created and existing dashboards on the Institutional Research & Analysis webpage were updated to include program level data. Kauai Community College also lead a system initiative to improve reporting via visual analytics for all campuses beginning 2019-2020. A pilot Tableau Online site was developed and several reports were deployed so decision-makers unfamiliar with Tableau could get a proof of concept before committing to a new reporting solution. The system procured a 3-year contract in September 2019.

Institutional Research & Analysis provided consultation, deployment and/or reporting services for several surveys administered in the 2018-2019 Academic Year. Highlights include the Kauai

¹Data glossary is located in Appendix 1

² Health call scoring rubric is located in Appendix 2

CC Campus Survey, Counseling & Advising Evaluation, Career Center Survey, Native Hawaiian Survey, Resident & Workforce Survey, Division Chair Survey, LiveText User Survey, OCET End of Course Survey, Cohort Based 8 Week Course Survey, Library Survey and Institutional Research & Analysis User Satisfaction Survey. In order to facilitate a more streamlined approach to reporting a template was created to report Likert Response data in a similar format across all IR administered surveys.

In summary, strengths remain consistent for this department: Demand by faculty and staff, on-time deliverables, and a world-class NPS. The department will continue to refine dashboarding best practices as more employees are provided Tableau Server access in the coming academic year. Survey consultation and process specifications will be reviewed and updated in the 2019-2020 Academic Year. Part of that ongoing process will include developing a question bank and repository of invitees and respondents per survey to mitigate over-surveying and associated fatigue in an effort to increase response rates.

3. Program Student Learning Outcomes

- a) List of the Program Student Learning Outcomes
- b) Program Student Learning Outcomes that have been assessed in the year of the Annual Review of Program Data.
- c) Assessment Results
- d) Changes that have been made as a result of the assessments.

Report on PSLO assessment for the prior year.

- 1. List of the PSLOs.
- 2. Indicate PLSOs that were assessed in the year of this APRU.
- 3. Assessment findings.
- 4. Changes that have been made as a result of the assessment findings.
- 5. Next planned assessment date.

PSLO	Assessed During this APRU Cycle (Y or N)	Findings	Improvements Implemented	Next Assessment Date
Provide accurate, usable data for faculty and staff	Yes	100% of requests in closed status for Fiscal Year. A request goes from resolved to closed once stakeholder confirms data met request needs	None	2019-2020
Provide timely and effective customer service	Yes	NPS = 96	None	2019-2020
Reduce the number of ad hoc requests through selfservice reporting tools	Yes	1,425 Dashboard & Self-Service Users/Views	None	2019-2020

4. Action Plan

Include how the actions within the plan support the college's mission. In addition to the overall action plan for the program, include specific action plans for any Perkins Core Indicator for which the program did not meet the performance level.

Action Plan	Anticipated Outcome	Actual Outcome
Tableau Professional License	•Implement Self-Service	8 dashboards created;
Funded from Department	Reporting	Dashboards created last
Budget (\$655.20)	•Provide consistency in reported	year were augmented to
	measures	report program level data
	•Create Online University	
	Factbook	
	•Report at Program Level to	
	reduce ad hoc requests	

List any additional significant actions that impacted your program (e.g., new certificate, loss or gain of faculty or staff, stop outs, etc.).

A huge unplanned effort taken on by the department this year concerned the shift from Course to Program level assessment and desiloing of assessment data for reporting purposes. Program Leads were asked to submit a 5-year Academic Plan to the Assessment Coordinator so we may transition to PSLO tracking. LiveText C1 and Via data were extracted from the application, transformed, normalized and imported into UH ODS so that longitudinal assessment reporting may be supported. Reports were created to provide visibility to the Program Assessment plan and identify the percentage of students met standard for each PSLO with drill-down capability. All of the logistics, technical requirements and system architecture of this project were planned, managed and executed by the Institutional Research and Analysis department.

Analysis of Alignment with CPR

List the goals that were identified to be initiated, continued, or completed during this APRU cycle, in your last CPR, and if they were achieved. Be sure to include the benchmark, desired outcome, actual outcome, and unit of measure. If you completed your last CPR prior to 2018, please refer to * in this section.

Goal/Strategic	Achieved (Y	Benchmark	Desired	Actual	Unit of
Goal or	or N)?		Outcome	Outcome	Measure
Priority**					
Provide	No	N/A	Coordinate	Worked with	Number of
Survey			and	stakeholders	Surveys
Development			streamline	to develop or	Developed
Support			survey	revise 12	
			process so a	surveys but	
			repository of	did not create	
			student data	survey SOP	
			is available	or repository.	
			for actionable	Pushing goal	
			response to	into 2019-	
			identified	2020	
			need		
Provide	Yes	N/A	Move from	Successfully	Tableau
Assessment			Course	supporting	Assessment
Data Support			Learning	both	Reports at
			Outcome	approaches	Program

Goal/Strategic	Achieved (Y	Benchmark	Desired	Actual	Unit of
Goal or	or N)?		Outcome	Outcome	Measure
Priority**					
(was not in			reporting to		and Course
original plan)			Program		Level
			Learning		
			Outcome		
			Reporting		

^{**}All Strategic Goals and Priorities are Aligned to the College Mission.

Describe any impacts these goals had on your health indicator(s).

Dashboard creation to automate processes and lower the number of ad hoc requests the department received helped Demand Indicator 4 (# Dashboards & Self-service Tools Created) and Efficiency Indicators 3 and 4 (# Processes Improved/Streamlined, # Dashboard & Self-service Tool Users/Views). Survey Data included as evidence to support healthy status for Effectiveness indicator. Survey deployed in 2018-2019 with anonymous feature so users could provide honest (critical) feedback without concern about revealing their identity.

*Based on findings in Parts I – IV, develop an action plan for your program or unit from now until your next CPR date. This should include goals that align with the College Mission, measurable outcomes, benchmarks, and alignment to the College's Strategic Priorities, and/or Strategic Goals. Be sure to focus on weaknesses identified in ARPD data, PSLO outcomes, results of survey data, and other data used to assess your unit or program. This plan should guide your program and subsequent APRUs, but may be amended based on new initiatives, updated data, or unforeseen external factors.

Goal	Strategic	Benchmark	Desired	Unit of	Year(s)
	Goal/Priority		Outcome	Measure	Implemented
	(List number)				
Provide Survey	1, 2, 3, 4, 5, 7,	N/A	Coordinate	Useable	Year 3
Development	8, 10, 17, 20		and	repository	(2019-2020)
Support			streamline	for survey	
			survey	item	
			process so	(question)	
			a repository	bank,	
			of student	Student	
			data is	response	
			available	tracking,	
			for	Intervention	
			actionable	tracking	

Goal	Strategic	Benchmark	Desired	Unit of	Year(s)
	Goal/Priority		Outcome	Measure	Implemented
	(List number)				
			response to		
			identified		
			need		
Assist System in	1, 2, 3, 4, 5, 7,	N/A	Successful	Tableau	Year 3
Tableau	8, 10, 17, 20		launch of	Online Site	(2019-2020)
deployment for			Tableau	Adoption	
Reporting*			Online site	and	
			with Role	potential	
*new action			based	user	
plan added to			permissions	satisfaction	
support system			and robust	items	
with new			report	around	
reporting			refresh	initiative	
solution			schedules.	added to IR	
				Survey for	
				feedback.	
Build inferential	1, 4, 6, 7	N/A	Predict	Predictive	Year 4
analysis			student	model	(2020-2021)
capability to			attrition	accuracy	
support more			form first		
advanced			term to		
analysesDevelop			second		
predictive			term with		
models to			85%		
identify			accuracy		
opportunities for					
intervention					
throughout the					
student lifecycle					
using attributes					
indicative of risk					
types extracted					
in inferential					
analysis efforts					
from Year 3					

5. Resource Implications

Resource Request(s) for next year (from CPR Plan for your program or unit, or one(s) developed in Part V above if CPR was completed prior to 2018).

□ I am NOT requiring resources for my program/unit.

5. Resource Implications

Resource Request(s) for next year (from CPR Plan for your program or unit, or one(s) developed in Part V above if CPR was completed prior to 2018).

Program Goal	All Program Reporters will have Tableau Online License
Resource Requested*	3 Year Tableau Viewer License
Cost and Vendor	\$140 per license per year for 20 programs – Tableau via SHI
Annual Recurring Cost	\$2,800 x 3 Years = \$8,400
Useful Life of Resource	3 Years
Person(s) Responsible and Collaborators	Amanda Fluharty, Program Leads
Timeline	2019-2020, 2020-2021, 2021-2022

^{*}An approved ITAC Request Form must be attached for all technology requests